



- 1. FCC Group
- 2. Key figures
- 3. Diversified business model
- 4. Leadership position in all areas
- 5. International presence
- 6. Integrated Offer
- 7. Value Creation
- 8. Corporate Governance Structure
- 9. Management Team





More than
120 years
of experience



Over 65,000 employees



Working in

over 30 countries,

47% of revenue comes
from international markets



High degree of revenue stability



Leader
in Environment, Water
and Infrastructure



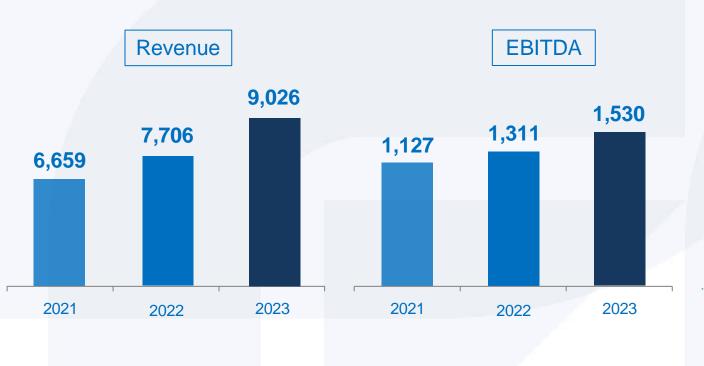
€9,026 M revenue €1,530 M EBITDA in 2023



Comprehensive range of services

1.2. Key Figures 2023









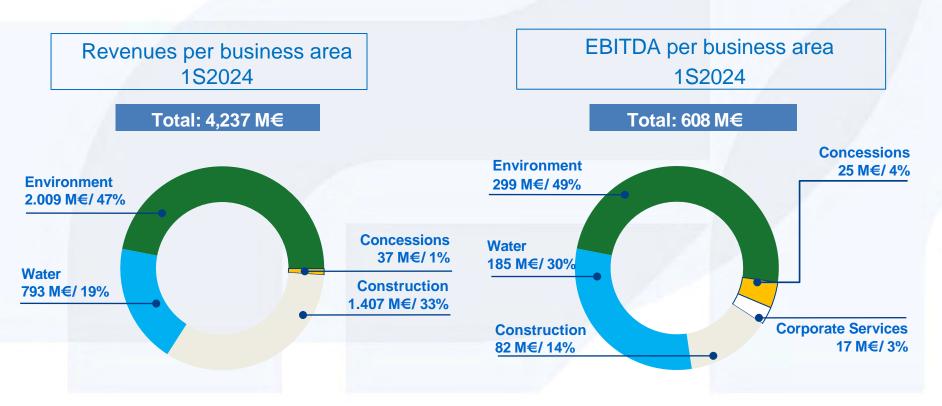
Backlog* (Dec. 31, 2023) **€41,485 M**

* Environment, Water, Construction

Figures in million euros

FCC

1.3. Diversified business model



1.3. Diversified business model





Refuse collection

Street cleansing

Solid waste treatment and recycling

Ground maintenance

Sewer networks maintenance

 Building cleaning and maintenance

Industrial waste treatment and recycling

Remediation of polluted solls



Municipal concessions for the management of the end-to-end

water cycle

Infrastructure concessions in

BOT model contracts

O&M Services

EPC Models



Civil Works

Railway Works

Building

Concessions

Infraestructure maintenance

Construction precast

Corporate image



Road infrastructure

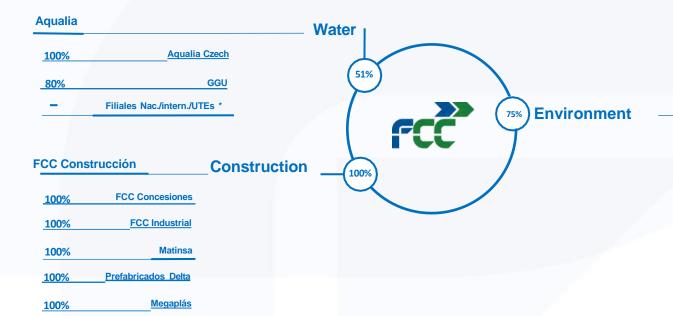
Urban transport

Social infrastructures

Other infrastructures

1.3. Diversified business model





FCC Servicios Medio Ambiente Holding

FCC Environnement France	100%
FCC Medio Ambiente (Spain)	100%
FCC Ámbito	100%
FCC Environment UK	100%
FCC Environment CEE	100%
FCC Environmental Services USA	100%

1.4. Leadership position



Environment Water Construction





Environment:

- #1 in Spain (1)
- #5 in the EU (1)
- #1 in end-to-end waste management in Central and Eastern Europe (1)
- Among top 15 in USA(1)
- Among top 7 in the World (1)

Water:

- #1 in Spain (2)
- #4 in Europe (2)
- #9 in the World (2)

Construction:

- #3 in Spain (1)
- Among top 15 in Europe (2)
- #34 in the world (3)

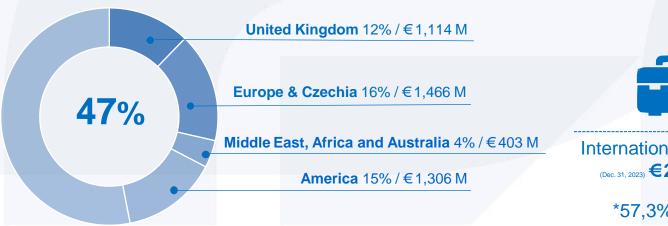
- (1) By revenue volume
- (2) Source: December 2022 GWI ranking
- (3) ENR Top 250 Contractors

1.5.International Presence



International Revenue 2023

Total : €4,289 M





International Backlog*
(Dec. 31, 2023) €23,848 M

*57,3% of Total

1.6. Integrated Offer



Advanced technology

- Own technology for waste collection and street cleansing
- Leaders in waste recycling and energy recovery systems
- Experts in providing solutions at all stages of the water management cycle for all uses: residential, agricultural and industry, meeting the needs of institutions and public and private organizations
- Specialists in bridges and ports with a high technical complexity
- Innovative processes for high speed lines, metro and tunnels
- Specialists in turnkey projects in the industrial sector

Comprehensive range of services throughout the whole value chain



Advanced technology and integrated range of products and services with high added value in all of its business areas

1.7. Value creation



Our incumbent position enhances our ability to benefit from the strong fundamentals of our core business areas

Environment	 Positive long-term outlook due to regulatory developments and environmental considerations. EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035 plus landfilling down 10% also in 2035. New opportunities offered by expected reforms in Spain on recycling and composting (2023). Potential expansión in existing platforms: USA, UK and some Central European countries.
Water	 Positive long-term outlook due to regulatory developments and environmental considerations and water infrastructure gap. Take advantage of the extensive experience in the end-to-end water cycle management, to apply in business opportunities in countries with low PPP activity. Growth potential in Europe and selectively in America and MENA.
Construction	 Continued infrastructure gap in selected jurisdictions. Stringent management of cash flow generation and third-party risk. Potential growth in Spain linked to clean energy, efficiency and related facilities.
Concessions	 Selective expansion supported by the demand for public-private partnerships in new transport infrastructure and public facilities projects. Predominant geographic positioning in the consolidated jurisdictions in which the Group operates.

1.7. Value creation



Experience More than 120 years creating value for citizens





Internationalization Operating in over 30 countries

Innovation and technological capacity

More than 13.5 million euros in R&D and innovation and in advances to optimize efficiency, address digital challenges and promote practical sustainable solutions



Professionalism

Over 65,000 professionals specialising in different areas



More than 100.5 M euros for the prevention of environmental risks Environmental management systems certified according to UNE-EN ISO 14001 in all business areas





Quality

Quality management systems certified according to UNE-EN ISO 9001 in all business areas

Local development commitment

Over 5,5 million euros allocated to Projects for local development in 2021





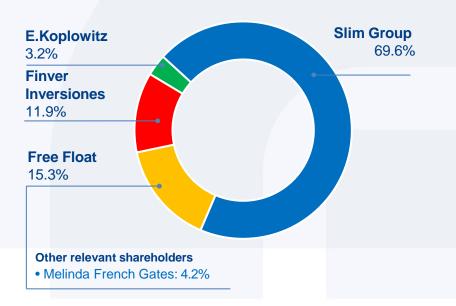
Health and Safety

Occupational health and safety management systems certified according to ISO 45001 in all business areas



1.8. Corporate Governance Structure





Composition of the Board

11 members:

- 8 proprietary directors
- 2 independent members
- 1 executive director

Audit and Remuneration Board Commissions:

- Chaired by independent members
- Majority of independent members

1.9. Management Team



CEO Pablo Colio Abril

Business Areas

 Environment
 Water
 Construction
 Concessions

 Íñigo Sanz Pérez
 Santiago Lafuente Pérez-Lucas
 Pablo Colio Abril
 Ramón Gómez Andrío

Business Areas



- 1. Environment
- 2. Water
- 3. Construction
- 4. Concessions





Activities

















Providing services to cities since 1911



Top 7 in the world



Serves over 67 million citizens



Most technologically advanced vehicle fleet in the world with over 18,984 units



More tan 800 waste treatment, recycling and disposal centres



ISO 50001 certificate Comprehensive Energy Management



Management of 24,7 million tons waste per year



Operating in over 5,400 municipalities



3,645 sustainable vehicles (CNG, electric, hybrid and bi-power



Over 48,000 employees



Inclusion of underprivileged groups in the workplace

Key Figures 2023









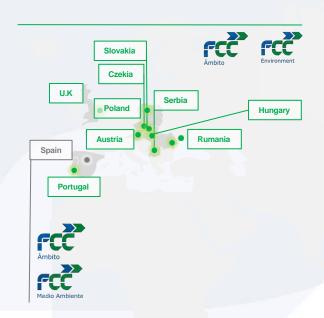
Backlog (Dec 31. 2023)

13,328 **M**€

International Presence







International Revenue 2023

Total : 1,767 M€



*38 % of Total

Main references





Renewal contract for lot 2. Since 1957-365,000 residents, 200 ECO and Zero Emission vehicles and machines, 550 people / 140,000 tonnes per year, 2.3 millon m^2 .

Backlog: €525.89 million. 15 years.









Main references





23





















Main references





150,000 tonnes per year with 14.5 MW net electrical power, with an annual export of energy to the grid of 106,000 MWh, enough to supply more than 30,000 households.

























Main references

Acquisition and integration of Premier Waste Services LLC / Dallas (USA)

Commercial solid waste collection services company in the Dallas-Fort Worth metropolitan area for more than 20 years. 4,000 contracts, 59 vehicles.





Acquisition and integration of Houston Waste Solutions / Houston (USA)

Commercial solid waste collection company in the greater Houston area. Owns and operates a transfer station for construction and demolition debris in the city. 3,000 clients, 40 vehicles.

2.1.Environment

Main references





Environmental Recycling Compound in Placer County / California (USA)

Construction and operation of a municipal solid waste environmental recycling compound of 130 hectares. 115 people / 650,000 tonnes per year. Investment of \$141 million. Backlog: \$1.5 billion. 10 + 5 + 5 years.

2.1. Environment

Main references





2.1. Environment

Main references





Activities





End-to-end public water cycle management service

Management of proprietary and public services such as caption, treatment, potabilization, distribution, sewerage and wastewater treatment, as well as water quality analysis.



Infrastructure Concessions – BOT

Design, construction, financing and long-term operation of infrastructures, treatment plants (drinking water treatment, purification and desalination) or re-use facilities through BOT-type contracts and take or pay mechanisms.



Infrastructure operation, maintenance and operation services – O&M

O&M contracts ensure the continuous availability of quality water, which requires the dedication, technology, professionalism and experience necessary to achieve maximum excellence in the end-to-end water cycle processes.



EPC models (Engineering, Procurement and Construction)

Execution of design and construction projects, without the operation of the same once the construction phase has been completed.

2.2.Water Figures 2023













45,205,937Population served

18 Countries presence

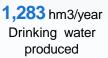
13,764 Employees

865 WWTP's

96,469 km of managed networks

288 DWTP's







33 SWRO's



3,142 Drinking water repositories



12 Laboratories certified according to ISO-17025



20 Sports centres

Key Figures 2023









Backlog* (31dic.2023) 21,730 M€

Figures in million euros

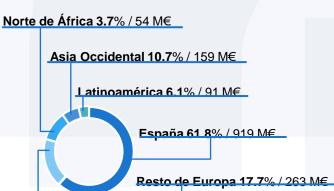
International Presence

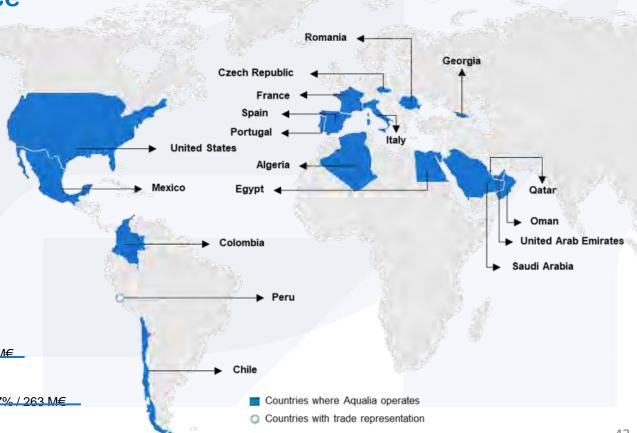
Aqualia operates in 18 countries in Europe, Latin America, North Africa and West Asia.

2023 Turnover Breakdown:

Spain: 919 M€/61,8%

International : 568 M€ / 38,2%















































Latin America. Main references





Queretaro Aqueduct, Mexico

Management since 2011.

Project type: BOT – Build, Operate and Transfer (20 years).

Client: State Water Commission of Queretaro (CEA).

Population: 900,000 inhabitants.

The service includes the supply, pumping, treatment, gravity conduction, distribution and storage of water. A total of 128 km of pipeline, reservoir, tunnel (4.8 km), water pumps, reservoirs and drinking water treatment plant to generate 130,000 m³/day.

Latin America. Main references





Management since 2011.

Project type: BOT – Build, Operate and Transfer (25 years). Client: San Luis de Potosi State Water Commission (CEA).

Population: 430,000 inhabitants.

Water supply and treatment from the El Realito dam to San Luis de Potosi. The project has a total of 132 km of pipelines, water pumps, reservoirs and a water treatment plant, generating 86,400 m³/d.

2.2.Water Latin America. Main references Magdalena Guajira El Retén Atlántico Aracataca Córdoba San Antero Candelaria Fundación Norte de Purísima Concepción Santander Tuchín Luruaco < Repelón Lorica San Andrés de Sotavento Santa Lucía Villa del Rosario Ciénaga de Oro Cereté (Cúcuta) Sahagún Campo La Cruz San Carlos Mesa de Ruitoque (Bucaramanga) Planeta Rica Santander Flandes **Tolima** Bogotá Sede Central de Aqualia en Colombia Aguas de End-to-end Water Management in Colombia la Sabana Management of the end-to-end water cycle since 2019 in 25 municipalities in 7 departments. Population: more than 1,000,000 inhabitants. Cundinamarca **PTAR Salitre**

Latin America. Main references





United States. Main references



End-to-end Water Management in Texas

Population: more than 364,000 inhabitants.

The project includes integrated water cycle management through 140 service contracts with municipal utility districts (MUDs) on the outskirts of Houston.

MENA. Main references





Mostaganem Desalination Plant, Algeria

Client: SONATRACH/AEC.

Type of project: Design and Construction (completed in 2012), and Operation & Maintenance through a Public–Private Partnership.

Population: more than 1,200,000 inhabitants.

Capacity: 200,000 m³/d.

One of the largest desalination plants in Africa.

MENA. Main references





Population: up to 1,000,000 inhabitants.

Capacity: 150,000 m³/d.

First and only desalination plant to be built by a single company in Egypt, and a Spanish company at

that. One of the 3 best plants in the world 2020 by GWI and the best in Egypt.

MENA. Main references





Client: NUCA (Ministry of Housing).

Type of project: Financing, Design and Construction (completed in 2013), and Operation & Maintenance (18 years).

Population: 1,000,000 inhabitants.

Capacity: 250,000 m³/d.

First Public-Private Partnership project in Egypt.

MENA. Main references





Project type: Design and construction (ongoing), and Operation & Maintenance.

Population: 5,500,000 inhabitants.

Capacity: 1,600,000 m³/d.

Largest EPC (Engineering, Procurement and Construction) of a biological plant in Africa.

MENA. Main references



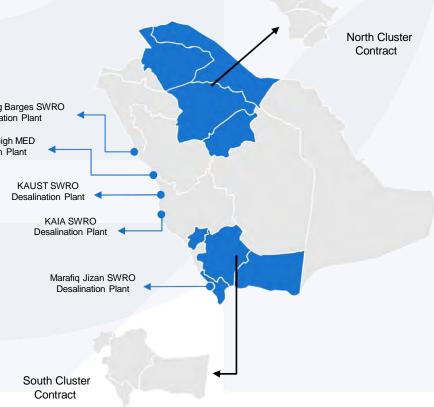


End-to-end Water Management and **O&M** in Saudi Arabia

Management since 2020.

Type of project: Management, Operation and Maintenance of the endto-end water cycle in 8 provinces of the North and South Arabian Clusters: Assir, Jizan, Al Baha, Najran, Qassim, Hail, Al Jouf and Northern Borders.

Population: more than 8,000,000 inhabitants.



MENA. Main references





MENA. Main references





MENA. Main references





MENA. Main references





End-to-end Water Management in Abu Dhabi and some islands, UAE

Management from 2019.

Project type: End-to-end Water Management (7 years) of Abu Dhabi and the adjacent islands of Al Reem, Al Maryah and Al Saadiyat. Capacity: up to 280,000 m³/day (over 100 billion litres per year).

The project manages 1,320 km of networks and 54 wastewater pumping stations.

MENA. Main references





Al-Dhakhira WWTP in Qatar

Management since 2022.

Client: Public Works Authority (Government of Qatar).

Type of project: Design, Construction, Operation & Maintenance.

Population: more than 200,000 inhabitants.

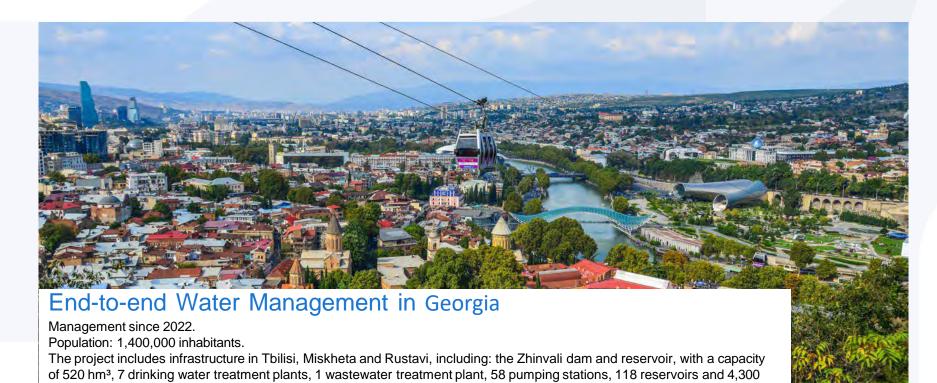
Capacity: 56,200 m³/day.



MENA. Main references

km of distribution networks and 1,700 km of sewerage networks.





68

Europe. Main references





End-to-end Water Management in Ostrava, Czech Republic

Population: 1,200,000 inhabitants.

Capacity: 279,682 m³/day.

Main operator in the Moravia and Silesia regions, managing the sewerage network in 76 municipalities with a total of 1,844 km, a supply network of 5,061 km, 3 large water treatment plants, 68 wastewater treatment plants and 157 pumping stations.

The project is one of the few existing cases of cross-border water

supply, serving 100,000 inhabitants in Poland.





Europe. Main references





End-to-end Water Management in Île de France and Brittany, France

Management from 2019.

Population: 400,000 inhabitants in 9 communes in the Ile de France and Brittany regions.

Europe. Main references



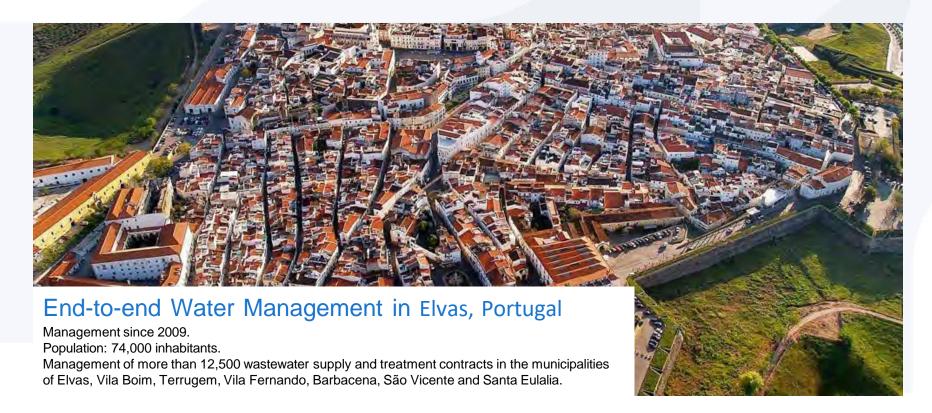


Population: 273,000 inhabitants.

Management of the end-to-end water cycle in 22 municipalities in the province of Caltanissetta in Sicily. The project has a water network of 993 km, a pipe network of 180 km, a sewerage network of 778 km, 21 water treatment plants, 1 drinking water treatment plant, 21 wells and 42 tanks.

Europe. Main references





2.2.Water

Main R+D+i Projects



Aqualia assumes its responsibility to society and the environment by developing an R+D+i strategy that cares for such a necessary good for life as water.

Some of our main R+D+i projects include:



H2020 Rewaise

Creation of a smart ecosystem for decentralised water services, involving all relevant stakeholders to achieve a sustainable hydrological cycle, a decrease in freshwater use and the recovery of energy, nutrients and materials from water.



Life INText

Technological optimisation of low-cost wastewater treatment processes in small towns (<5 000 inhabitants) to minimise energy costs, carbon footprint and urban waste.



H2020 Sabana

Development of an industrial-scale biorefinery based on the use of microalgae for the production of biostimulants, biopesticides and food additives, as well as biofertilizers and biomass for aquaculture, using seawater and nutrients from wastewater.



Life Reseau

Increasing the capacity and resilience of existing sanitation water infrastructure to the impact of climate change.



H2020MIDES

Obtaining drinking water through advanced desalination processes at no energy cost.



ADVISOR

System for the complete recovery of animal by-products and sewage sludge to obtain vehicle biofuel and bioplastics.



ALL-GAS

Large-scale sustainable biofuel production based on low-cost microalgae cultivation.

2.2.Water

Citizen information



aqualia.com/informacion-al-ciudadano

All information on water services, clear and transparent



Customer Service Channels



What do you pay on your invoice?



Social action mechanisms



Water Quality



End-to-end cycle management







Activities



Railway infrastructures

Roads

Bridges

Tunnels

Maritime infrastructure

Airport infrastructure

Water Infrastructure



Housing units and estatesNon-residential buildingsRehabilitation



Electromechanical installations and maintenance

Electrical networks and railway works

Industrial Construction

Systems

Infrastructure maintenance

Prefabrication

Corporate image





Over 120 years of experience



We are global and local



Riyadh Metro, the largest contract awarded in the history of Spanish construction

(Riyad Metro, Toronto Railway Network)



Leader
in urban transport
infrastructure



Operating in over 24 countries



One of the **top 30** construction companies in the world



International benchmark in the selective execution of large civil works (tunnels, railway, metro)



More than 250 million people use our infrastructures

2.3. Construction Key Figures 2023

Figures in milion euros







International Presence









FCC

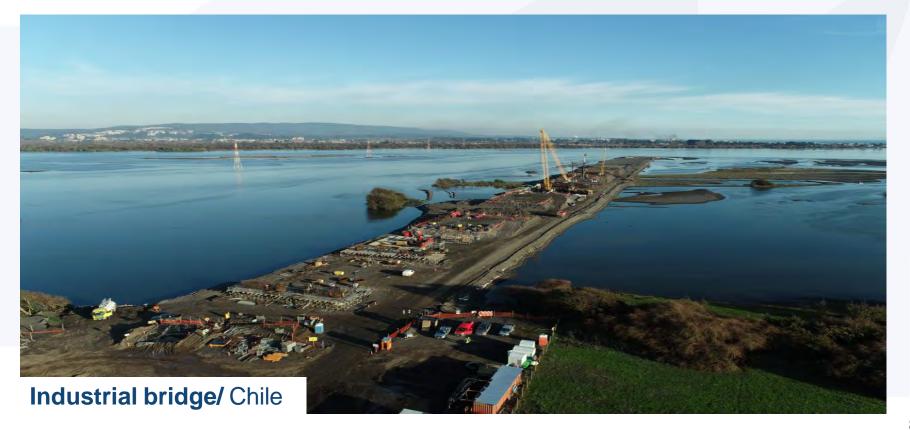






Fuel storage tanks A. International Lima/ Peru





FCC











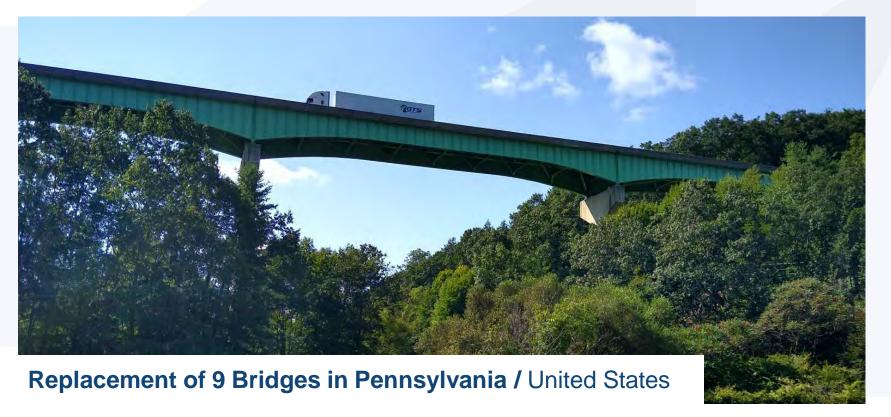




















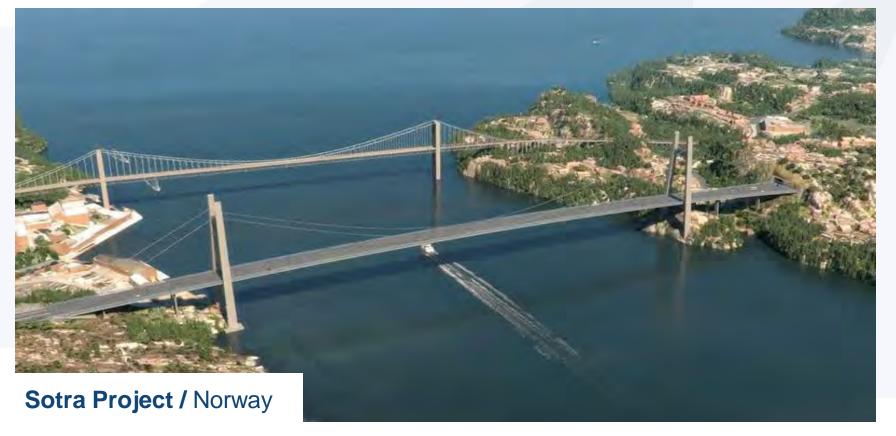




























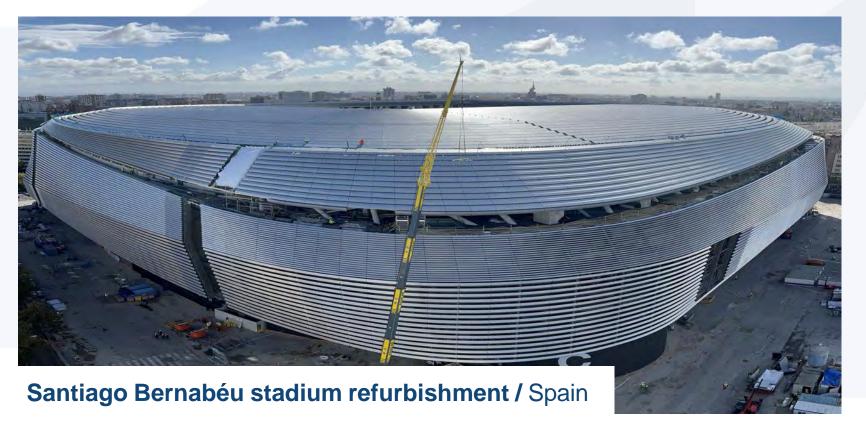




















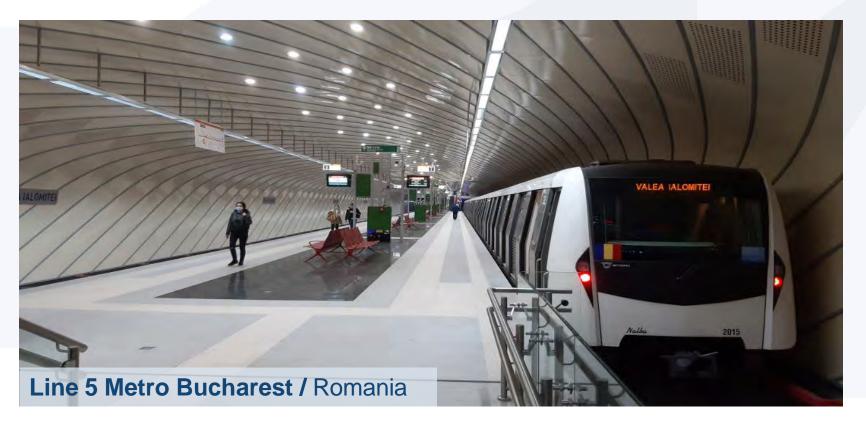




















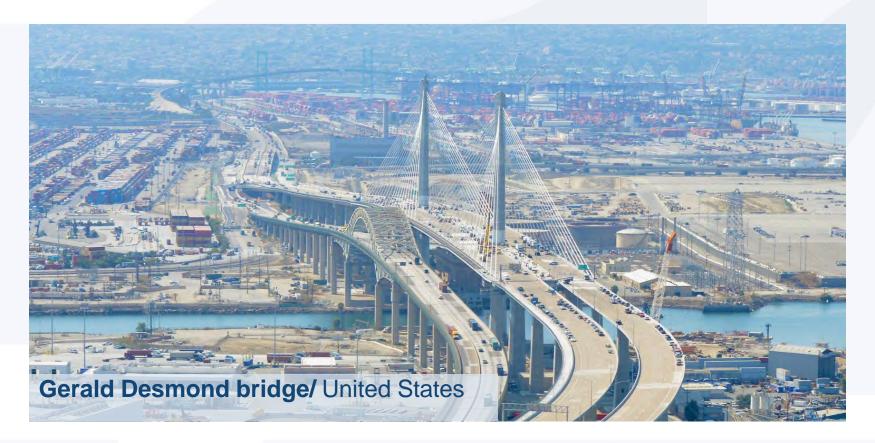












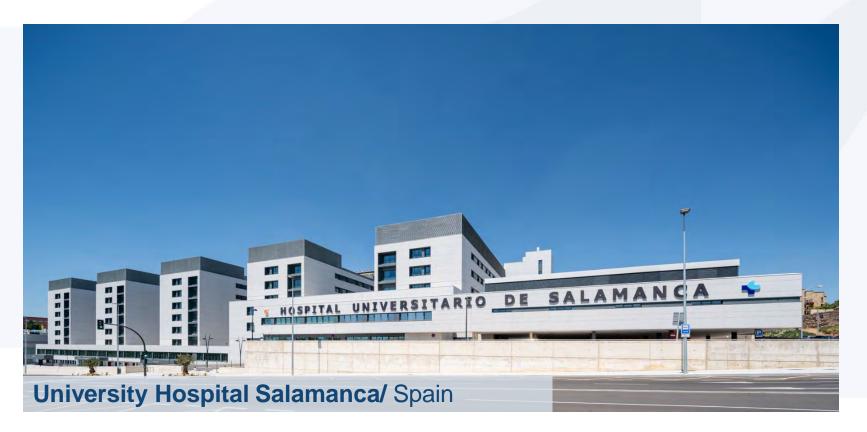
















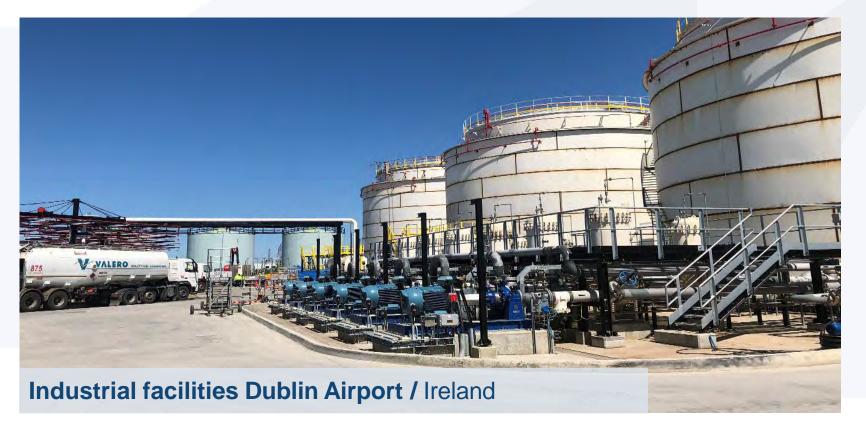














Activities



Road infrastructure

Urban transport

Social infrastructures*

Other infrastructures

^{*} Social infrastructure includes sanitation facilities and public buildings.





Present in **5 countries**



Leaders
in urban transport
concessions



More than 100 million people make use of our concessions



Specialised in sustainable mobility infrastructures



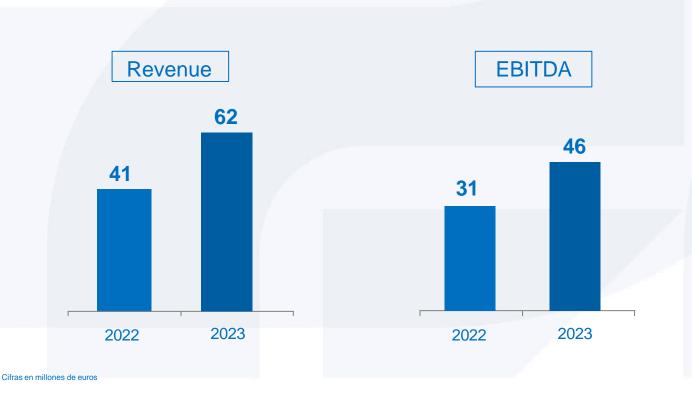
We are part of the **FCC Group**, a leading international infrastructure group



Present in **social** infrastructures

Key figures 2022-2023









Concessions portfolio

- 14 concession companies
- 3 operators

International Presence





Spain:

- 3 highways Auconsa, Ibisan, Itinerario 8 Aragón.
- 5 trams Murcia, Parla, Zaragoza, Trambaix, Trambesos.
- 1 metro UTE MEL.
- 1 social infrastructure World Trade Center, Barcelona.
- 1 sport port Port Torredembarra, Tarragona.

U.K.:

• 1 highway - A-465.

Belgium:

• 1 social infrastructure - Haren prison.

Mexico:

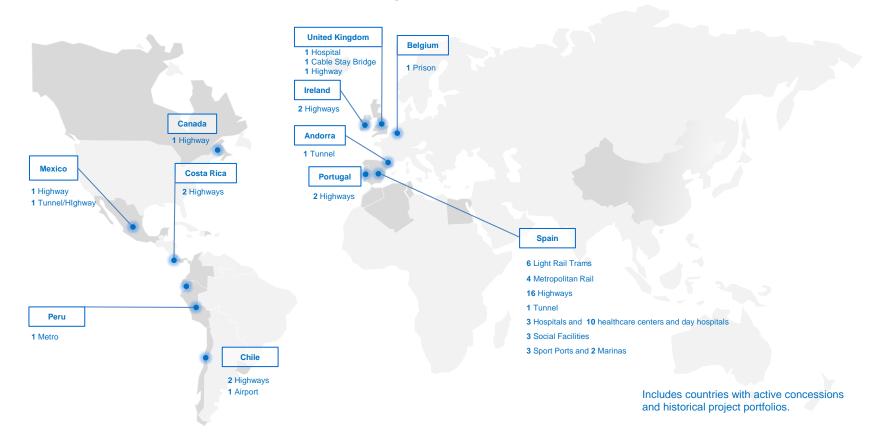
• 1 highway tunnel- Coatzacoalcos.

Peru:

• 1 metro - Lima.

FCC

Global Infrastructure PPP Projects











































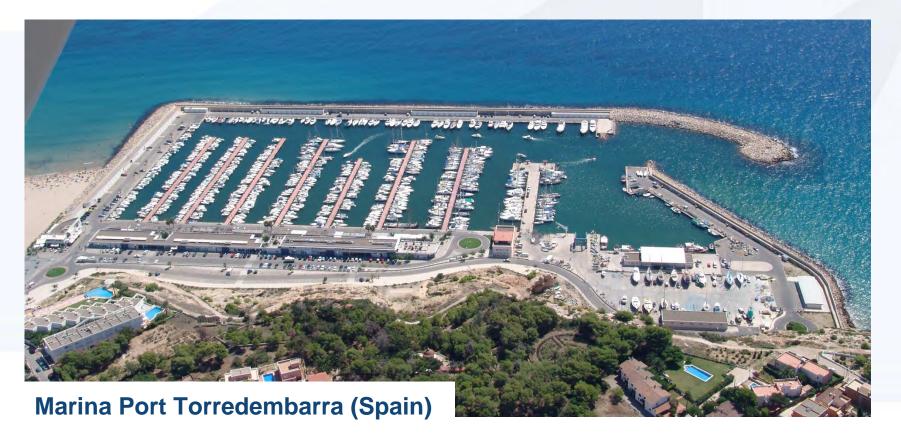












FCC Group Webs



Grupo FCC



fcc.es

Construction



fccco.com

fccindustrial.com

Water



aqualia.com

Environment











fccma.com

fccambito.es

fccenviromental.com

fccenvironment.co.uk

fcc-group.eu

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